

## **ABSTRACT TWINNING PROJECT**

### **“METHODOLOGICAL SUPPORT FOR IMPROVING PERFORMANCE IN THE MANAGEMENT OF FINANCIAL RESOURCES OF THE MINISTRY OF HEALTH”**

**April 2017 - Kingdom of Morocco**

- Beneficiary Authority: Ministry of Health (sante.gov.ma)

In recent years, Morocco has embarked on major political and social reform projects aimed at consolidating democracy, promoting human rights and fighting poverty. The 2011 Constitution included strengthening the separation of powers, guaranteeing new human and social rights. It has led to new approaches aimed at strengthening participatory democracy, improving the governance of public affairs, establishing accountability and advanced regionalisation.

In terms of equity and non-discrimination, the Constitution promises gender equality (art. 19) and the inclusion of persons with special needs (art. 34). The Constitution pays great attention to the consultation and participation of peoples in drawing up and monitoring programs (art. 136, 139) and in the presentation of petitions (art. 15). In order to implement the provisions of the 2011 Constitution, notably those relating to public finances and to pursue the series of reforms initiated, the Organic Budget Law No. 130-13 of 2 June 2015 and Decree No. 2-15 -426 of July 15, 2015 on the elaboration and execution of the finance laws has transformed in depth the modalities of management of the public funds, making performance the target of the action of the State.

The Organic Budget Law thus aims to better ensure the exercise of Parliament's budgetary power, by increasing readability, medium-term visibility and budgetary sincerity to allow better control. The Organic Budget Law provides the legal means to achieve these objectives by focusing on the shift from a budget of resources to a budget of objectives and results with indicators, articulated in programs subdivided in regions and projects or actions to evaluate the performance of public expenditure integrating the gender dimension.

The twinning project will consolidate the actions already undertaken by the Ministry of Health to meet the objectives of the Organic Budget Law. The project through partnership with a European counterpart will consolidate with concrete actions both the performance objectives requested by that law, the actions foreseen in axis 7 for the improvement of good governance and the objectives of advanced regionalisation by :

- Implementation of an information system (IS) integrating monitoring and execution of public expenditure in connection with physical implementation. This IS will make it possible to optimise the production of indicators and dashboards, for example by reducing the time spent on unnecessary tasks such as data retrieval, and to make the analysis of these data more reliable and efficient. Taking into account, in particular, the history of the developments observed and the decompartmentalisation of the analyses carried out;
- Development of analytical and analytical capabilities to facilitate understanding of the data (tools, dashboards, guidebooks, etc.);
- The development of appropriate methods for consolidating and presenting gender-sensitive data (report, synthesis report);

- Awareness and assistance for the implementation of internal control at central and local level.
- The strengthening of the management dialogue between the central administration and the regional directorates in order to achieve a coordinated management and management of public policies in the health field.

The **overall objective** of the project is contributing to improving the governance of the national health system by supporting the process of methodological and regulatory convergence towards the EU.

The specific objective of the project will consist in methodological support for improved performance in the management of financial resources of the Ministry of Health.

Through the implementation of this standard institutional Twinning project, the Twinning partners are seeking to reach the following results within 4 components:

### **Component 1**

#### **Support to the improvement of the financial management information system of the Ministry of Health and strengthening of the function of the Observatory of financial resources at central and regional level**

Mandatory result:

- R1: The Financial Management Information System (FMS) of the MOH integrates the process of execution and monitoring of public expenditure in relation to physical achievements at national, regional and local level.

### **Component n°2**

#### **Accompanying the MOH for gender mainstreaming in the development of budget programs**

Mandatory result:

- R2: The gender budget reform tools are adapted to the specificities of the health sector and meet the requirements of the LOF.

### **Component n°3**

#### **Support for the introduction of the internal audit and control procedure in the financial management system at the Ministry of Health**

Mandatory result:

- R3: An internal audit and control system for financial management is adopted by the structures of the Ministry of Health at national, regional and local level in accordance with the rules of the modulated expenditure control.

### **Component n°4**

## **Support for the implementation of internal performance-based contracting between the Central Administration and the Regional Health Directorates**

Mandatory result:

- R4: Performance-based internal contracting between the central administration and the regional directorates is implemented in accordance with the provisions and tools of the Organic Budget Law

The maximum total budget for this project is 800.000 EUR. Request for proposals will be sent out in June 2017 and the expected start date of the implementation process is January 2018. The duration of the project is expected to last 18 months. The project's proposed completion date is June 2019.