



## Pipeline of Twinning projects

Update: April 2023



Region	Beneficiary country	Project title	Project description	Beneficiary Administration	Budget	Current estimated launch date
IPA	Albania	Support to the School of Magistrates	Improvement of the initial and continuous professional training, the scientific research and publication capacities in the School of Magistrates	School of Magistrates of Albania	1.000.000,00	Q3 2023
	Bosnia and Herzegovina	EU4 Home Affairs	Complementary support to EUPA4BiH by fighting corruption and fight against illegal migration and cross-border crime The Component 3, planned to be a complementary support to the Component 1 (EUPA4BiH), is envisaged to be provided through interventions in two areas: assist Agency for the Prevention of Corruption and Coordination of the Fight against Corruption (APIK) to fight and curb corruption and to equip the border crossings in BiH in accordance with EU standards. Output APIK capacities for corruption prevention enhanced - through: - Activity Support for local community co-operation with corruption prevention bodies and APIK. - Support for local community co-operation with corruption prevention bodies and APIK will include research of the level of implementation of corruption prevention at the local level in BiH (municipalities and cities). Based on research findings, tailor-made education will be delivered with regards to strengthening integrity, transparency and sectoral approach to the fight against corruption.	Ministry of Interior	850.000,00	Q2 2023
	Kosovo *	Support to Kosovo Civil Aviation Authority (CAA) in implementing European Common Aviation Area (ECAA)	Level of implementation of International Civil Aviation Organisation (ICAO) standards assessed and EU Management System requirements implemented	Civil Aviation Agency, Kosovo	200.000,00	Q4 2023
		Support to Vineyards and Winery sector in Kosovo	increase and improvement of grape and wine production and increase export of Kosovo wine to EU countries. It will also support in developing the capacity of the administrative staff of Department for Vineyards and Wine (DVW) within Ministry of Agriculture in order for them to be able to establish Protected Denomination of Origin (PDO) and Protected Geographical Indications (PGI) for Kosovo wines	Department for Vineyards and Wine (DVW) (within Ministry of Agriculture)	800.000,00	Q4 2023
		Enhancing the Information and Privacy Agency	To increase the performance of the Information and Privacy Agency (InPrA), by strengthening institutional capacities, management of cases through digital system, legal & regulatory, public awareness on data protection and data protection and access to public information.	Information and Privacy Agency	500.000,00	Q3 2023
		Support to the civil protection in Kosovo	to improve and strengthen capacities of Kosovo's civil protection system; to further develop relevant legislation, procedures, trainings and exercises for emergency response teams and to improve interaction of Kosovo with the Union Civil Protection Mechanism	Emergency Management Agency, Ministry of Internal Affairs	1.000.000,00	Q3 2023
	Montenegro	Complementary assistance SBS Integrated border management - Improved capacities of border police and preparation for Schengen evaluation	The Complementary assistance contribute to achieving output 1.2 - Improved capacities of border police with targeted trainings and preparation for Schengen evaluation . Assistance updating Schengen Action Plan, Capacity building in the area of capacities for detection and interception (specialized trainings) ,Provide the necessary inputs to further align the IBM Strategy with EU IBM concept	Ministry of Interior	1.500.000,00	Q3 2023
		Support to the regulation of the financial services in Montenegro	Overall Objective is to contribute to financial and economic stability by strengthening the efficiency, accountability and safety of the financial sector in Montenegro. Specific objective is to further enforce the legislation aligned with EU Acquis, supervisory practices and standards and strengthen the institutional, regulatory and administrative capacity of: a) Central Bank of Montenegro for fulfilment of requirements of EU central banking policy standards and b) Insurance Supervision Agency for enacting bylaws, setting rules and guidelines for insurance services as well as for ensuring the stable, sound, sustainable and efficient insurance market, necessary for successful participation in the single market.	Insurance Supervision Agency of Montenegro (ISA), Central Bank of Montenegro (CBM) and the Ministry of Finance	1.750.000,00	Q1 2024



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IPA	Montenegro	Strengthening Capacities in Agricultural and Rural Development Sector for future CAP Implementation	Overall objective is to Increase the competitiveness of the Agricultural and Rural Development sector of Montenegro; Specific objective is to gradually build an agricultural sector capable of competing with market forces, while progressively aligning with the CAP and EU legal framework in the field of agriculture and rural development	Ministry of Agriculture, Forestry and Water Management	1.900.000,00	Q2 2023
	North Macedonia	Strengthening the capacities for enforcement of the environmental legislation.	The purpose of the project is to establish effective implementation and enforcement of environmental legislation in the country.	Ministry of Environment and Physical Planning	1.000.000,00	Q3 2023
		Improving quality and comprehensiveness of environmental and health statistics	To improve the alignment of the environmental and health statistics to the EU statistical standards	State Statistical office	1.300.000,00	Q4 2023
		Effective alignment of the Legislative and institutional framework in the area of proactive disclosure and transparency of state institutions	Strengthening the administrative capacities of APRFAPI and competent stakeholders involved in mutual legal assistance of proactive disclosure of public information and transparency and accountability of state institution regarding the implementation of international and eU standards	Agency for protection of the right to free access to public information (APRFAPI) in North Macedonia	250.000,00	Q3-Q4 2023
		Supporting the capacity development of the Civil Aviation Agency of the Republic of North Macedonia in the field of aviation safety and security	Contribute to improving safety and security of civil aviation in North Macedonia in compliance with the European regulatory framework.	Civil Aviation Agency	250.000,00	Q2-Q3 2023
		Capacity Building to the Audit Authority in carrying out the functions and responsibilities under the indirect management system of the EU pre-accession assistance	Improvement and Advanced Capacity Building to the Audit Authority in carrying out the functions and responsibilities under the indirect management system of the EU pre-accession assistance	Governmental Audit Office of EU Funds	150.000,00	Q3 2023
	Serbia	Harmonisation of labour legislation with the EU acquis and participation in the EURES network	Capacity building to support the harmonization of the national labour law with the EU acquis and preparatory activities to adapt NES business processes to EURES requirements.	Ministry of Labour, Employment, Veterans and Social Affairs National Employment Service	2.000.000,00	Q4 2023
		Increasing State Audit Institution capacities through performing strategically oriented audits, measuring audit effects and improving interactions with external stakeholders	Support to SAI for development and improvement of the methodological materials for monitoring and evaluating the effects of recommendations that SAI provides, and design and implementation of the training programmes.	State Audit Institution	1.500.000,00	TBD
		Strengthening Capacities and Alignment with the EU acquis in the Area of Fisheries Draft Title	Support preparation of the strategic plan and subsequently an operational programme, as well as the designation of the institutional structures for the operational programme which would need institutional strengthening. Collect and manage data in the fisheries sector as well as support in establishment of the information system.	Ministry of Agriculture, Forestry and Water Management	250.000,00	Q1 2025



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EaP	Azerbaijan	Strengthening the capacity of the State Migration Service	The twinning will contribute to effective regulation of migration processes. It will focus on four components: Component 1: Further improving national legislation regulating effective governance of migration Component 2: Strengthening institutional capacity of the SMS for effective governance of the migration processes and migrant integration Component 3: Strengthening emigration management capacity of the SMS Component 4: Improving Human Resources Management and Development system	State Migration Service	1.500.000,00	Q3 2023
	Georgia	Strengthening the Capacity of the Georgian Statistical System PHASE II	The overall objective of the project is to facilitate Georgia's approximation to the European Union acquis in the field of statistics, in line with the provisions envisaged under Association Agreement/ Deep and Comprehensive Free Trade Agreement (AA/DCFTA).  The project aims to: - Assist the National Statistics Office of Georgia in further improvement of statistical capacity by enhancing methodological soundness in Standards and Classifications - Develop Demographic and Population Statistics in line with Government commitments and international and national needs - Enhance using of more administrative data for production of high-quality, timely, internationally comparable, reliable official statistics and the use of statistics by government institutions for evidence-based decision making and policy execution	GEOSTAT - National Statistics Office of Georgia	1.300.000,00	Q4 2023
		Support to the instructional Stringing of the Skills Agency of Georgia	The project aims to support to improved policies and regulations relating to technical, vocational education and training, including identifying labour market needs for VET focused on promoting skills and employability. In particular: - Support in further flexibilization of the qualifications system (micro-credentials, LLL), digitalization of the qualifications standards' development process - Support to VET colleges organizational development (HR developments) on continuous professional development for all teaching staff; teachers' networks for peer learning - Support in reinforcing mechanisms for business entrepreneurship and entrepreneurial education	Skills Agency of Georgia, Ministry of Education and Science	1.200.000,00	Q3 2023
		Enhancement of Safe and Healthy Working Environments in Georgia in line with EU standards and best international practice	The overall objective of the project is to create legal framework conducive to promote and secure safe and healthy working environments in Georgia in line with the EU and international standards as well as to strengthen the institutional and administrative capacity of the relevant institutions for the enforcement of the rules. The project aims to: - Assist the MoIDPLHSA and LEPL-Labour Inspection Office (LIO) in the alignment of the EU OSH legislation (union acquis) - Support institutional development of the LIO in the implementation and enforcement of new regulations proactively and raise awareness of the public about the importance of safe and healthy working environment	MoIDPLHSA (Ministry of Healthcare, Labour and Social Welfare) and LEPL-Labour Inspection Office (LIO)	1.200.000,00	Q3 2023



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Eap	Moldova	Twinning Parliament	The main goal of the project is to strengthen the institutional capacity of the Parliament of Moldova for better understanding of the EU approximation process, in line with the Association Agenda. Special focus will be put on improving the structures, internal procedures as well as the capacity of the technical staff of the Parliament.	Parliament of Moldova	1.500.000,00	Q3 2023
		Twinning Agri-food	The Twinning in support of the Ministry of Agriculture and Food Industry will focus on increasing capacities for enhanced sector monitoring and evaluation (sector data management and data quality) and developing elements towards an integrated administration and control system – IACS. This will include support towards the transparent, effective and efficient administration of development funds and the creation of an EU-like paying agency.	Ministry of Agriculture and Food Industry	1.500.000,00	Q4 2023
		EU4Environment	The twinning aims to increase the capacity of public institutions to implement the legislation under the Environment Chapter of the EU-Moldova Association Agreement (AA). The focus areas will include air quality, circular economy/waste management, environmental sound management of chemicals, and integrated environmental data system.	Ministry of Environment	2.000.000,00	Q2 2023
	Ukraine	Implementing supervision over non-bank financial institutions	Implementing Effective Supervision over Non-bank Financial Institutions	National Bank of Ukraine	1.500.000,00	Q3 2023
		Maritime safety	Institutional support of the State Service for Maritime and River Transport of Ukraine in the implementation of the EU norms and standards on maritime safety	State Service for Maritime and River Transport of Ukraine	1.500.000,00	Q4 2023
		Media regulation	Supporting the audiovisual sector regulation development in Ukraine in accordance with the relevant EU acquis, experience and best practices	National Council of Television and Radio Broadcasting of	1.300.000,00	Q1 2024



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Neighbourhood South	Algeria	Internationalisation de la recherche	<p>Ce jumelage sera probablement mis en œuvre en partie en français et en partie en anglais. <i>This twinning will probably be implemented partly in French and partly in English.</i></p> <p>La logique d'intervention repose sur quatre axes:</p> <ul style="list-style-type: none"> <li>- Mettre en place la gouvernance appropriée dans le Système National de recherche et d'innovation (SNRI) permettant de changer l'échelle des réformes en cours;</li> <li>- Accroître la participation algérienne aux programmes européens de Recherche et d'Innovation (R&amp;I), avec un accent particulier sur le domaine de la recherche environnementale et le changement climatique.</li> <li>- Aligner aux standards de qualité internationaux la Formation supérieure de l'Algérie et l'intégrer dans l'économie de la connaissance pour accroître les flux de mobilité académique de et vers l'Algérie.</li> <li>- Accroître la coopération scientifique euro-algérienne dans l'espace de Recherche et d'innovation pour faciliter le transfert de compétences et de technologie</li> </ul> <p><i>The intervention logic is based on four axes:</i></p> <ul style="list-style-type: none"> <li>- Strengthen the governance of the National Research and Innovation System (SNRI) to support ongoing reforms;</li> <li>- Increase Algerian participation in European Research and Innovation (R&amp;I) programs, with particular emphasis in the field of environmental research and climate change.</li> <li>- Align Algerian higher education standards with international ones and integrate it into the economy of knowledge to increase the flow of academic mobility from and to Algeria.</li> <li>- Increase EU-Algerian scientific cooperation in the Research and Innovation space to facilitate the transfer of skills and technology</li> </ul>	Ministère de l'Enseignement Supérieur et de la Recherche Scientifique	4.200.000,00	Q3 2023
	Israel	Support to the Israeli Policy on Energy Efficiency and its approximation to EU regulations on electrical appliances	The project will help the Israeli Government to accelerate the implementation of newly integrated EU regulations on the one hand, while supporting the development of Israel's overall strategy for approximation of EU regulations on energy efficiency of energy-consuming product groups on the other hand.	The Sustainable Energy Division of the Ministry of Energy in Israel	1.500.000,00	Q2 2023
		Support to the Commission for Standardization on post-market controls	<p>Twinning Light.</p> <p>Component 1: To build the capacity of the Commission to implement EU principles of enforcement of products safety requirements at the post-marketing stage.</p> <p>Component 2: To support the development of an action plan to implement EU administrative measures and sanctions against economic operators.</p> <p>Component 3: to support the formulation of a strategy for implementation of principles of self-regulation.</p>	Commission for Standardization, Ministry of Economy	250.000,00	Q2 2023
	Jordan	Strengthening the Institutional Capacities of the Institute of Public Administration (IPA)	IPA is seeking EU assistance in the fields of developing capacity building programmes and leadership. The twinning will allow IPA to be exposed to the EU experience.	Institute of Public Administration	1.800.000,00	Q2 2023
		EU Cybersecurity Support to Jordan	The National Cyber Security Center (NCSC) in Jordan is seeking EU assistance to strengthen its capacities to establish a Security Operation Center for Operational Technology and to become National Cybersecurity Certification and Accreditation Centre	National Cyber Security Center (NCSC) in Jordan	1.400.000,00	Q2 2023



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Neighbourhood South	Morocco	Soutien à l'Autorité Nationale de Régulation de l'Electricité (ANRE)	Jumelage traditionnel, gestion décentralisée (entité à définir). Le jumelage vise à renforcer les compétences de l'ANRE dans son rôle de régulateur du marché électrique, notamment en ce qui concerne la fixation des tarifs, la programmation multi annuelle des réseaux, etc.	Autorité Nationale de Régulation de l'Electricité (ANRE)	1.000.000,00	Q2-Q3 2023
		Appui au déploiement opérationnel de la nouvelle Agence Nationale des Eaux et Forêts (ANEF)	Jumelage traditionnel, en gestion indirecte. Renforcer et accompagner la création et la structuration de la nouvelle Agence des Eaux et Forêts et de sa future structure publique des parcs nationaux: Appui aux thématiques de métiers, bonnes pratiques, fiscalité, modèle économique et commercial, statut et gestion du personnel, formation.	Agence Nationale des Eaux et Forêts (ANEF)	1.250.000,00	Q4 2023-Q1 2024
		Appui au Conseil Supérieur du Pouvoir Judiciaire (CSPJ)	Jumelage traditionnel - en gestion indirecte pour une continuation de l'appui institutionnel au Conseil Supérieur du Pouvoir Judiciaire (CSPJ)	Conseil Supérieur du Pouvoir Judiciaire (CSPJ)	TBD	Q1-Q2 2023
		Appui à la Banque Centrale du Maroc (Bank Al Maghrib) dans la promotion de l'Inclusion Financière	Jumelage traditionnel, a priori en gestion décentralisée (CAP RSA - TBC). Objectif: renforcement de la réglementation de l'inclusion financière au Maroc sur la base de ou des expérience(s) européenne(s).	Banque Centrale du Maroc (Bank Al Maghrib)	850.000,00	Q3 2023
	Palestine**	Support to the Palestinian Monetary Authority (PMA)	Support the PMA in developing and improving its (i) governance and compliance; (ii) digital transformation, and (iii) electronic payment systems in order to enable the PMA to implement its mandate efficiently and effectively in accordance with best practices.	Palestinian Monetary Authority (PMA)	2.000.000,00	Q2 2023
		Support to the Revenue Commission	Support the Revenue Commission on a selected number of reform measures following the implementation of the Tax Reform Plan 2022-2026	Ministry of Finance - Revenue Commission	2.000.000,00	Q4 2023
		Support to civil protection and disaster risk management in Palestine	Strengthening the capacities of the Ministry of Interior to effectively address disaster risks in Palestine	Ministry of Interior	1.500.000,00	Q1 2024
		Enhancing the Institutional Capacities of the Ministry of Health in the Area of Health Financing (MoH)	Support the Ministry of Health in strengthening health financing	Ministry of Health	1.500.000,00	Q4 2024



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INTPA	Cambodia	Support to the National Statistical System with the National Institute of Statistics	To improve reliable and transparent statistical information for evidence-based decision-making and for accountability through i) a comprehensive and well coordinated National Statistical System, ii) methodological soundness for collection, production and dissemination of statistical products; and iii) upgraded staff training system	Ministry of Planning/ National Institute of Statistics (NIS)	2.000.000,00	Q2 2023
		Support to the Revenue Mobilization with Ministry of Economy and Finance (General Department of Taxation)	To improve voluntary tax compliance by enhancing operational efficiency and quality service to taxpayers. Areas of supports includes the implementation of new personal income tax, tax audit , and staff capacity building	Ministry of Economy and Finance of Cambodia (General Department of Taxation)	2.000.000,00	Q3 2023
	El Salvador	Digital identity	Institutional setting, regulatory framework and training in support of the deployment of the national digital identity system throughout the country, in particular at the municipal level.	Secretariat of Innovation at Central level, plus a set of municipalities	1.000.000,00	Q4 2023
	Madagascar	Tou.te.s responsables et redevables, volet appui à la lutte contre la corruption et le blanchiment	Ce projet s'inscrit dans le cadre du programme Tou.te.s redevables (2023-2028) de l'Union européenne à Madagascar qui a pour objectif général d'améliorer la qualité de l'action publique et citoyenne au service du développement à Madagascar. Il aura pour objectif général: Les institutions participant à la lutte contre les crimes économiques et financiers sont renforcées, notamment dans leur transformation digitale et la mise en œuvre effective des sanctions.	SAMIFIN (service de renseignements financiers) et ARAI (agence de recouvrement des avoirs illicites)	2.000.000,00	Q2 2023
	Tanzania	Capacity building for capital markets development in Tanzania	The project will provide capacity building to capital market stakeholders in Tanzania to enable them to better facilitate the intermediation of long-term funds, including green and innovative finance.	Capital markets and Securities Authority	2.000.000,00	Q2 2023
	Uzbekistan	Support to the Ministry of Justice in the comprehensive systemisation of the national legal framework and the development of sustainable, predictable and inclusive law-making processes	The project will aim to strengthen the organisational, administrative, technical and legal capacities of the Ministry of Justice in its role of coordinator of law-making activities and guarantor of a unified state legal policy with the specific objective to support the work on accelerating legislative reforms, improving quality of regulations and reducing the regulatory burden (by systematising the existing norms and regulations, simplify their application, professionalising the law-making process, increasing public awareness of the legislative framework and ensuring overall availability of main legal documents in three languages (Uzbek, Russian and English)).	Ministry of Justice of the Republic of Uzbekistan	2.000.000,00	Q2 2023
	Zambia	Support to the National Assembly's parliamentary reforms and modernisation programme	TBD	National Assembly of the Republic of Zambia	1.700.000,00	Q4 2023

\* This designation is without prejudice to positions on status, and is in line with UNSCR 1244 and the ICJ Opinion on the Kosovo Declaration of Independence

\*\* This designation shall not be construed as recognition of a State of Palestine and is without prejudice to the individual positions of the Member States on this issue.



# Open call for proposals

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IPA	Bosnia and Herzegovina	BA 19 IPA ST 01 23	EU for further development of statistics system in BiH	Cfp open	Agency for Statistics of Bosnia and Herzegovina, Institute for Statistics of the Federation of Bosnia and Herzegovina, Institute for Statistics of Republika Srpska, the Central Bank of Bosnia and Herzegovina	13-06-2023	1.000.000,00
		BA 20 IPA FI 01 23	Strengthening capacities of Indirect Taxation Authority of BiH	Cfp open	Indirect Taxation Authority of Bosnia and Herzegovina	14-06-2023	1.000.000,00
		BA 19 IPA JH 01 23	Improving Service Delivery for Citizens of Bosnia and Herzegovina Through Strengthening the Capacity of the Identification Documents, Registers and Data Exchange of Bosnia and Herzegovina (IDDEEA)	Cfp open	Agency for Identification Documents, Register and Data Exchange of Bosnia and Herzegovina (IDDEEA)	20-06-2023	800.000,00
	North Macedonia	MK 21 IPA JH 01 23	Strengthening the institutional capacities in dealing with organized criminal groups and criminal cases related to cultural heritage and environmental crime	Cfp open	Ministry of Interior	7-06-2023	1.000.000,00
Eastern Partnership	Georgia	GE 21 NDICI EC 01 23	EU support to institution building of the Market Surveillance Agency of Georgia	Cfp open	Market Surveillance Agency of Georgia, Ministry of Economy	8-05-2023	1.200.000,00
Neighbourhood South	Israel	IL 19 ENI SO 01 23 R	Promoting protection of labour rights of foreign workers	Cfp open	The Commissioner of Foreign Workers' Labour Rights, Ministry of Economy	31-05-2023	1.000.000,00
	Lebanon	LB 16 ENI JH 01 23 TWL	Enhanced prevention and response to cyber crime by the Internal Security Forces in Lebanon	Cfp open	Internal Security Forces (ISF) Cyber Crime Bureau in Judicial Police, the Digital Forensic Lab in Judicial Police, and the Technical Branch in IT Information Department.	11-05-2023	250.000,00
	Palestine	PS 21 NDICI EN 01 23 R	Environment and climate change mainstreaming in national development strategies and policies	Cfp open	Environment Quality Authority (EQA)	2-06-2023	1.500.000,00
	Tunisia	TN 19 ENI SO 01 23	Promotion du régime des auto-entrepreneurs	Cfp open	Caisse Nationale de Sécurité Sociale - CNSS	9-05-2023	1.000.000,00