



## Pipeline of Twinning projects

Update: May 2025



Region	Beneficiary country	Project title	Project description	Beneficiary Administration	Budget	Current estimated launch date
IPA	Montenegro	Improvement of system mechanisms for monitoring prescribing and consumption of medicines in the health system of Montenegro	Overall objective: Improving public healthcare system through the introduction of rational prescribing of medicines in accordance with the EU standards; Specific objectives: Improving the existing national policy on medicines and quality of health care ; 2) Strengthening institutional capacities of the healthcare professionals at public healthcare institutions (primary healthcare centres, hospitals) and relevant officials at HIFM for maintaining records on the usage and control of application of different medicines; Developing proposals on possible control mechanisms for rationalization of the consumption of medicines, as well as continuous monitoring of the stocks of medicines in public healthcare institutions.	Ministry of Health of Montenegro / Health Insurance Fund of Montenegro (HIFM)	250,000.00	Q3-Q4 2025
	North Macedonia	Support to MoI - Implementation of EASA Aviation Regulations and Development of Police Air Operations Manual and SOPs	The project purpose is to strengthen the operational capabilities and safety standards of the North Macedonian Police Department of Aviation. This will enable the department to conduct air operations in accordance with international standards, ensuring enhanced safety, efficiency, and effectiveness in supporting law enforcement activities. The file is being evaluated in EUD.	Ministry of Interior	250,000.00	Q2 2025
		Further strengthening of the capacities for practical conduction of financial inspection and coordination the protection of the EU financial interests	Objective: Enhancing the efficiency and effectiveness of financial inspections related to the spending of national and EU funds and improving the collaboration between the AFCOS unit and Public Sector Financial Inspection regarding the cases of irregularities of implementation of the IPA funds, reported by the AFCOS Unit. Component 1: Strengthened capacities for financial inspection and improving the efficiency and effectiveness of the financial inspections related to the expenditure of national and EU funds. Component 2 - Establishing processes of cooperation between the AFCOS unit and Public Sector Financial Inspection regarding the cases of irregularities of implementation of the IPA funds, reported by the AFCOS Unit	Ministry of Finance, Department for Public Sector Financial Inspection and Coordination for combating fraud against EU Funds	250,000.00	Q3 2025
		Further harmonization of the tax legislation with the EU Acquis, Improving Revenue Forecasting and Reporting	The overall purpose of the project is development of efficient taxsystem by further harmonization of the legal tax framework with the EU legislation and by strengthening the administrative and operational capacity of the countryfor efficient implementation of taxlegislation aligned with EU 'acquis', as well as by enhancing the MoF's capacities for revenue forecasting and reporting.	Ministry of Finance, Tax Policy and Revenue Forecasting and Reporting	250,000.00	Q4 2025
	Serbia	EU support to strengthen capacities of the Statistical Office of the Republic of Serbia to implement capital stock survey and land estimation	The overall objective is to assist the Statistical Office of the Republic of Serbia in achieving full compliance with Eurostat's Transmission Program concerning the required National Accounts ESA 2010 datasets and indicators, thereby meeting the requirements for the closure of Chapter 18.	Statistical Office of the Republic of Serbia	1,999,999.00	Q2 2025
		Supporting further alignment with the EU acquis for food safety, veterinary, and phytosanitary policies	Enforcement of legislation and supporting the administrative structures in the area of food safety, veterinary and phytosanitary policy. Development of institutional framework for Border Inspection Posts. Raising awareness of the impact of harmonization of EU Acquis in Chapter 12 among general public.	Ministry of Agriculture, Forestry and Water Management	1,800,000.00	Q2 2025



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Eastern Partnership	Armenia	Supporting the Armenian Civil Aviation in the field of safety standards	The specific objective is to enhance the organisational and technical knowledge and skills of the CAC staff to effectively implement the national aviation requirements conform to international standards.	Civil Aviation Committee of the Republic of Armenia	1,500,000.00	Q2 2025
		Support to the implementation of Universal Health Coverage	The specific objective is to strengthen the capacity of the Ministry of Health of the Republic of Armenia ("MoH") in its reform of healthcare with the introduction of universal healthcare coverage and the establishment of a functioning Universal Health Insurance Fund (UHIF).	Ministry of Health	1,500,000.00	Q3 2025
	Moldova	Twinning Support to the Public Internal Financial Control in Moldova	To improve the efficiency, effectiveness and transparency of the public finance management and the implementation of the EU acquis in the area of Financial Services.	Ministry of Finance, Republic of Moldova	1,250,000.00	Q2 2025
		Twinning Agri-statistics	Strengthen the capacities of the National Bureau of Statistics (NBS) for increased alignment and harmonization of the national agricultural statistics with EU standards and best practises.	National Bureau of Statistics (NBS)	850,000.00	Q3 2025
	Ukraine	Support to the establishment of the state control authority for medicines and medical devices	Support to establishing and strengthening the administrative capacity of the State Agency for Medical Devices as an independent body with a special status that implements the state policy on the development, registration, quality control, safety and efficacy of medicinal products and medical devices.	Ministry of Health of Ukraine	1,500,000.00	Q2 2025
		Implementation of the Talent Management System in the State Migration Service of Ukraine	Strengthening of the institutional capacity of the State Migration Service of Ukraine by implementing an effective Talent Management System, as well as improving professional development of the civil servants in accordance with common European norms and standards, in order to ensure implementation of the state policy in the field of migration.	State Migration Service of Ukraine	1,500,000.00	Q3 2025
		Twinning on probation system with the Ministry of Justice	Strengthening the institutional capacity of the Ministry of Justice of Ukraine in the field of re-socialisation and social rehabilitation of those sentenced to imprisonment.	Ministry of Justice of Ukraine	1,500,000.00	Q3 2025
		Twinning support to the Energy Regulator	Strengthen the capacities of National Commission for State Energy and Public Utilities Regulation (NEURC) for further alignment and approximation of the national relevant legislation with EU acquis.	National Commission for State Energy and Public Utilities Regulation (NEURC)	1,500,000.00	Q4 2025



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Neighbourhood South	Algeria	Renforcement de l'Agence Algérienne de Promotion des Investissements	Le projet de jumelage vise à renforcer les capacités de l'Agence Algérienne de Promotion de l'Investissement à travers: - L'amélioration de la maîtrise des techniques et outils de promotion; - L'amélioration de la maîtrise des techniques du ciblage et de démarchage des investisseurs; - L'élaboration de méthodes adaptées utilisées en matière d'exploitation de données dans l'évaluation, le reporting et les études.	l'Agence Algérienne de Promotion de l'Investissement	250,000.00	Q2 2025
		Appui au renforcement des capacités des institutions du marché du travail	Le projet de jumelage vise à renforcer la capacité des institutions du marché du travail principalement à travers: - L'insertion professionnelle des bénéficiaires de l'allocation chômage, en particulier les jeunes et les femmes; - L'amélioration des outils d'analyse et de communication de la politique d'emploi; - L'appui au Ministère du Travail, de l'Emploi et de la Sécurité Sociale pour la promotion de l'emploi par la sensibilisation sur la 'Garantie Jeunesse'.	Ministère du Travail , de l'Emploi et de la Sécurité Sociale	1,500,000.00	Q2 2025
		Appui au Centre National du Registre du Commerce pour renforcer la transparence du système national de lutte contre le blanchiment de capitaux et le financement du terrorisme.	Le CNRC souhaite mettre en œuvre un cadre de gestion du Registre National des Bénéficiaires Effectifs à travers la mise en place de : - procédures et outils de travail basés sur l'approche risque; - un système d'information interopérable; - une réglementation conforme aux pratiques internationales en matière de LCB/FT	Centre National du Registre du Commerce	250,000.00	Q2-Q3 2025
		Appui au cadre normatif régissant l'agriculture biologique et la labellisation	La conformité aux standards européens du cadre normatif régissant l'agriculture biologique et la labellisation est améliorée.	Ministère de l'Agriculture, du développement rural et de la Pêche	1,000,000.00	Q2-Q3 2025
	Egypt	Strengthening Egyptian Drug Authority's regulatory functions to reach the status of WHO Listed Authority	Improve the enabling environment for regulation of medicinal products including vaccines [and medical devices] in Egypt with Egyptian Drug Authority ("EDA") as a WHO-listed Authority ("WLA"). The Specific objective is to support the Egyptian Drug Authority (EDA) to reach WHO Global Benchmarking Tool (GBT) Maturity Level 4 for Medicinal Products, including vaccines, and to comply with WHO Good Regulatory Practices up to the level of a Stringent Regulatory Authority (SRA). Component 1: Improving legal framework and regulatory functions for medicinal products Component 2: Strengthening of marketing authorisation procedures for medicinal products Component 3: Improving post-approval functions of medicinal products Component 4: Advancing Clinical Trial Oversight	Egyptian Drug Authority	1,500,000.00	Q2 2025
	Israel	Support to the Commission for Standardization on post-market controls	Twinning Light. Component 1: To build the capacity of the Commission to implement EU principles of enforcement of products safety requirements at the post-marketing stage. Component 2: To support the development of an action plan to implement EU administrative measures and sanctions against economic operators. Component 3: to support the formulation of a strategy for implementation of principles of self-regulation.	Commission for Standardization, Ministry of Economy	250,000.00	Q2 2025



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Neighbourhood South	Morocco	Appui à la Banque Centrale du Maroc (Bank Al Maghrib) dans la promotion de l'Inclusion Financière	Jumelage traditionnel, a priori en gestion décentralisée (CAP RSA - TBC). Objectif: renforcement de la réglementation de l'inclusion financière au Maroc sur la base de ou des expérience(s) européenne(s).	Banque Centrale du Maroc (Bank Al Maghrib)	1,000,000.00	Q2 2025
		Renforcement de la fiabilité des rapports de la Cour des Comptes du Maroc	Jumelage léger, <i>a priori</i> en gestion décentralisée (CAP RSA, MEF). Objectif : renforcement de la fiabilité des rapports de la Cour, y compris la certification des comptes publics, en ligne avec les normes internationales.	Cour des Comptes du Maroc	250,000.00	Q2 2025
		Appui à l'Agence Judiciaire du Royaume pour le renforcement de ses capacités institutionnelles et organisationnelles.	Jumelage traditionnel, en gestion décentralisée (CAP RSA, MEF). Objectif : renforcer le partenariat Maroc-UE dans le secteur de la justice en favorisant le rapprochement entre le cadre législatif et institutionnel marocain et l'Acquis UE.	Agence Judiciaire du Royaume	800,000.00	Q3 2025
		Appui à l'Institut supérieur de la magistrature (ISM)	Jumelage traditionnel - en gestion indirecte. Renforcement des capacités de l'Institut Supérieur de la Magistrature à contribuer à l'amélioration de l'efficacité du système judiciaire.	Institut supérieur de la magistrature (ISM)	1,000,000.00	Q3 2025
		Appui à la Cour Constitutionnelle du Maroc.	Type de jumelage et mode de gestion en cours de discussion.	Cour Constitutionnelle du Maroc.	750,000.00	Q3 2025
	Palestine*	Support to the Palestinian Monetary Authority	Enabling the Palestine Monetary Authority to implement its mandate efficiently and effectively in accordance with best practices.	Palestine Monetary Authority	2,000,000.00	Q3-Q4 2025
		Support to the Ministry of Finance	Strengthening the capacities of the Ministry of Finance in selected areas of reform (to be defined).	Ministry of Finance	2,000,000.00	Q3-Q4 2025

\* This designation shall not be construed as recognition of a State of Palestine and is without prejudice to the individual positions of the Member States on this issue.



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INTPA	Bangladesh	Supporting Bangladesh Railway sector in the implementation of the Railway Electrification and Cross Boarder Transport	Railway transport policy capacity building in a number of specialised fields linked to EU financing for railway infrastructure development. The action is linked to the EU global gateway strategy through its support to connectivity, environment/climate change policies (electrification), and cross-border cooperation/regional transport integration.	Ministry of Railways and their executing agency, Bangladesh Railway	2,500,000.00	Q3 2026
	El Salvador	Digital Identity	Institutional setting and appropriate regulatory framework and policies needed to guarantee a human-centred and secure digital civil registry system.	Secretariat of Innovation of the Presidency (SIP) and National Registry of Natural Persons (RNPN) at Central level	1,000,000.00	Q4 2025
	Ghana	Institutional and Technical support to the National Vaccine Institute	<p>The National Vaccine Institute (NVI) has been established under an Act of Parliament (National Vaccine Institute ACT, 2023) to provide for the coordination and supervision of research, development and manufacturing of vaccines and related matters in Ghana.</p> <p>The Twinning project is expected to contribute to improve the human resource capacity of the NVI and the overall implementation of its institutional policy. A well-resourced and structured NVI will facilitate Ghana's ambition of vaccine manufacturing. Further strengthening market access capacities and skills would enable the country to excel further as a regional hub in this sector.</p> <p>The support to the NVI is within the context of the ongoing Team Europe Initiative under MAV+ in Ghana that supports the enabling environment for pharmaceutical products and health technologies in Ghana.</p>	National Vaccine Institute	1,200,000.00	Q3 2025 (tbc)
	Ivory Coast	Appui au renforcement du dispositif de sécurité sanitaire des aliments en Côte d'Ivoire / Support for strengthening the food safety system in Ivory Coast	Le projet vise à accroître l'efficacité du contrôle et de l'identification des risques vétérinaires pour la santé afin de garantir une meilleure sécurité alimentaire. Le projet sera axé sur a) l'amélioration du système vétérinaire et d'hygiène publique et b) le renforcement des capacités des services vétérinaires et des parties prenantes. / The project aims at increasing efficient control and identification of veterinary health risks to ensure better food safety. The project will focus on (a) improving the veterinary health and public hygiene system, and (b) strengthening the capacities of veterinary services and stakeholders.	Direction des Services Vétérinaires et du Bien-être Animal / Ministère des Ressources Animales et Halieutiques (MIRAH)	2,000,000.00	Q2 2025
	Philippines	Supporting Green skills and Jobs	The Green Economy Programme in the Philippines (GEPP) envisages a Twinning on Green skills and Jobs. The aim is to enable an inclusive transition to a green economy, by increasing the number of youth and adults who have relevant 'green' competences and skills.	TBC	3,500,000 (TBC)	Q3 2025
	The Gambia	Assistance to the Food Quality and Safety Authority (FQSA) of The Gambia in improving its capabilities to ensure that food business operators comply with standards and regulations, thereby ensuring the availability of safe and quality food for all.	<p>Technical Assistance priorities for FSQA are:</p> <ol style="list-style-type: none"> <li>1. Annual Inspection Planning</li> <li>2. Risk Assessment Planning</li> <li>3. Development of regulations</li> <li>4. Research (Science) – based Policy Making and Practice</li> </ol>	Office of the Vice President / FSQA	2,000,000.00	Q4 2025



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INTPA	Uganda	Enhancing of Institutional capacity in Office of the Auditor General, Uganda (SAI – Uganda)	The project aims at improving the institutional capacity of the Office of the Auditor General to undertake IT audits, to perform value-adding audits in new and emerging areas like energy and extractive industries as well as strengthen staff capacity and better alignment with INTOSAI standards through staff exchange programmes and trainings in areas such as forensic, fraud, big data, gender, PPP etc.	The Office of the Auditor General	2,000,000.00	Q2 2025
	Zambia	Peer-to-Peer institutional support to the Office of the Auditor General in Zambia	The project will aim to enhance the OAG's operations through strengthening its institutional capacity. This project will be the second iteration of a twinning with the OAG. It will focus on 4 of the 6 strategic objectives set in the OAG Strategic Plan 2022-2026, namely improve audit services, improve stakeholder engagements, improve operational systems and procedures, and enhancing human capital. The project duration will be a minimum of 24, maximum 36 months.	Office of the Auditor General	2,000,000.00	Q2 2025
		Support to the National Assembly's parliamentary reforms and modernisation programme	The project will aim at supporting the National Assembly of Zambia (NAZ) to implement its parliamentary reform programme. This project is a successor to a 4 years technical assistance to the NAZ aiming at strengthening its budget oversight function. The project duration will be a minimum of 24, maximum 36 months.	National Assembly of the Republic of Zambia	1,700,000.00	Q2 2025