



## Pipeline of Twinning projects

Update: May 2026



**New project**  
Information updated

Region	Beneficiary country	Project title	Project description	Beneficiary Administration	Budget	Current estimated launch date
IPA	Albania	Twinning – Tax Authority (Twinning to be contracted in indirect management by the GoA under the EU Operational Programme for Digital Economy)	Support to the Tax authority (GDT) and the NAIS/CFCU on preparations for interoperability with EU VAT systems and other EU systems for tax information exchange, as required under the EU acquis. The scope of support includes advice on preparation of the technical requirements for these systems and their operation, on the job training of GDT staff, support in adjustment to legal and regulatory provisions required.	Tax Authority (General Directorate Taxation), with MoF, IT agency and contracting authority as co-beneficiaries	500,000.00	Q2 2026
		Twinning - Strengthening the Delivery Model of the Youth Guarantee in Albania (Twinning to be contracted in indirect management by the GoA under the EU Operational Programme for Youth Employment)	Support National Agency for Employment and Skills to build the institutional and operational foundations to implement a comprehensive Youth Guarantee system, ensuring consistent service standards, coordinated delivery, and evidence-based monitoring across the country. Support to align the YG monitoring framework with EU EMCO indicators; Standardise the outreach model and employer-engagement methodologies; Align performance indicators and best practices for youth employment with EU frameworks through peer review; support development of youth-oriented communication and activation campaign strategy for the YIPG	National Agency for Employment and Youth (NAES) Employment Offices at regional and local level Ministry of Economy and Innovation INSTAT	1,000,000.00	Q2 2026
		Support to Agency for the Administration of Seized and Confiscated Property (this Twinning could possibly merged with the Twinning for the Agency for the Asset Recovery Agency)	To strengthen the Agency capacity to: 1) efficiently manage seized and confiscated assets in a timely and accountable manner by preserving their economic value 2) to implement effective coordination mechanisms with ARO for pre-seizure planning and during asset management and disposal procedures	Agency for the Administration of Seized and Confiscated Property	1,000,000.00	Q2 2026
		Twinning- Customs (this Twinning could possibly be merged with the Twinning for Tax Authority/MoF)	Support to the customs authorities (Directorate General Customs and Ministry of Finance) in preparation for EU accession (chapter 29). The exact focus of activities will be detailed in the course of 2026, taking into consideration the ongoing assessments under chapter 29. They are likely to include support to the adoption of relevant acquis, support to the introduction, application and use of information exchange systems with EU and EU MS.	General Directorate of Customs	1,500,000.00	Q2-Q3 2026
		Twinning - Tax Authority /MoF (this Twinning could possibly be merged with the Twinning on customs)	Support to the tax authorities(Ministry of Finance and Directorate General Taxation) in preparation for EU accession (chapter 16). The exact focus of activities will be detailed in the course of 2026, taking into consideration the ongoing assessments under chapter 16. They are likely to include support: support to the adoption of relevant acquis, support to the introduction, application and use of information exchange systems with EU and EU MS.	Directorate General of Taxes/MoF	500,000.00	Q3 2026
		Twinning - Public Procurement	Support to public procurement system in Albania, primarily through support to the Public Procurement Agency, in preparation of EU accession (chapter 5). The exact focus of activities will be detailed in the course of 2026, taking into consideration the ongoing assessments under chapter 5. They are likely to include support to further development to the certification and capacity building process of procurement staff, the introduction of green and social procurement provisions, procurement support systems and integration with EU standards and systems; legal adjustment to the EU acquis. May potentially also include some support to other entities in the procurement system (centralised procurement agency, PPP agency).	Public Procurement Agency	1,000,000.00	Q3 2026
		Support to Audiovisual Authority	Establishing a transparent, independent, and EU-aligned audience measurement system by strengthening the regulatory framework, governance model, and methodological standards in line with European best practices.	Audiovisual Media Authority	1,000,000.00	Q3 2026
		Support to CAP Paying Agency	The establishment of an independent paying agency and an operational Integrated Administration and Control System (IACS) is a closing benchmark for Chapter 11, this project aims to help Albania in this process.	Ministry of Agriculture and IPARD Paying Agency (future independent Paying Agency)	2,000,000.00	Q4 2026



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<b>IPA</b>	Albania	Support to Asset Recovery Agency ( <i>this Twinning could possibly merged with the Twinning for the Agency for the Administration of Seized and Confiscated Property</i> )	To establish a solid asset recovery process by providing legal and practical support to national entities throughout the different stages of asset recovery, by capacitating practitioners and by facilitating effective cooperation and communication between the involved States.	Asset Recovery Office	1,000,000.00	Q4 2026
		Twinning - Support the development of a high-quality and relevant Vocational Education and Training (VET) offer (Twinning to be contracted in indirect management by the GoA under the EU Operational Programme for Youth Employment)	Support to National Agency for VET and Qualifications (NAVETQ), National Agency for Employment and Skills (NAES), VET Providers and ultimately Ministry of Economy and Innovation to improve quality, flexibility and diversity of the vocational education and training offer to enhance the career prospects of youth; improve relevance and quality of VET provision in priority economic sectors, update qualifications/frame curricula aligned with AQF/EQF standards, strengthen quality assurance processes and institutional capacities to foster lifelong learning as well as cooperation mechanisms between NAVETQ and the private sector to ensure the relevance, quality and labour-market alignment of vocational qualifications	National Agency for VET and Qualifications (NAVETQ), National Agency for Employment and Skills (NAES), VET Providers Ministry of Economy & Innovation	1,000,000.00	Q4 2026
		Twinning - Data Protection	Support the implementation of the legal framework on data protection, open data and the re-use of public information	The Commissioner for the Right to Information and the Protection of Personal Data	1,000,000.00	Q4 2026
	Bosnia and Herzegovina	<i>Further strengthening of the Statistical System in Bosnia and Herzegovina (recirculation)</i>	<i>To strengthen the statistical system institutional capacities and to further harmonise statistics in BiH with EU standards by improving social and macro-economic statistics, statistical business register, sectoral statistics and quality management</i>	<i>Agency for Statistics of Bosnia and Herzegovina (BHAS), Institute for Statistics of the Federation of Bosnia and Herzegovina (FIS), Institute for Statistics of Republika Srpska (RSIS)</i>	<i>1,000,000.00</i>	<i>Q2 2026</i>



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Region	Beneficiary country	Project title	Project description	Beneficiary Administration	Budget	Current estimated launch date
IPA	North Macedonia	Enhancing Performance of Police, Law Enforcement, and Cybersecurity	<p>The overall objective of this project is to improve the security architecture of North Macedonia.</p> <p>The specific objective is to significantly strengthen the capacity of national institutions to detect, investigate, prosecute, and prevent security threats and risks related to cybercrime, organized crime, terrorism, radicalization, and violent extremism.</p>	Ministry of Interior	4,000,000.00	Q2 2026
		Alignment of national legislation and policies with EU Acquis for road infrastructure management together with capacity building	<p><b>Scope of activities:</b></p> <ul style="list-style-type: none"> <li>• Assistance in alignment with EU Acquis by drafting of a new or amended national laws that fully transposes the requirements at least the following directives:               <ul style="list-style-type: none"> <li>- Directive 2004/54/EC on minimum safety requirements for tunnels in the trans-European road network, including its annexes and the implications for national legislation;</li> <li>- Directive EC 2008/96 amended by Directive EC 2019/1936 on road infrastructure safety management;</li> <li>- Directives: EC1999/62, EU 2022/362, EU 2019/520 related to road tolling and tariffs.</li> </ul> </li> <li>• Develop a draft of regulation or rulebook on crisis measures for the state road network, outlining procedures and responsibilities for managing unforeseen events (e.g., natural disasters, major accidents) that disrupt traffic flow, drawing upon relevant EU guidelines and best practices in emergency management and transport resilience.</li> <li>• Strengthening management capacities by:               <ul style="list-style-type: none"> <li>- Facilitate the provision of EU member states expert advice specifically focused on the practical implementation and enforcement of aligned Acquis;</li> <li>- Design and deliver targeted training programs for staff within the Macedonian national road authority and other relevant institutions on the content, application, and enforcement of these EU-aligned legal instruments and the principles of strategic asset management;</li> <li>- Organize study visits to relevant EU member state authorities and agencies to provide practical insights into their experiences in project relevant fields.</li> </ul> </li> </ul>	Ministry of Transport	1,300,000.00	Q3-Q4 2026



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Region	Beneficiary country	Project title	Project description	Beneficiary Administration	Budget	Current estimated launch date
IPA	North Macedonia	Harmonization and Compliance with EU Railway Legislation together with enhancement of safety measures and management capacities within National Railway Authorities	<p><b>Scope of Activity:</b></p> <ul style="list-style-type: none"> <li>• Conducting a thorough compliance assessment of the existing laws, bylaws, regulations, and rulebooks to ensure alignment with EU railway legislation mostly in the EU Acquis areas such as passenger rights, interoperability (in particular transposition of EU technical specification of interoperability and national safety rules) and market liberalization (in particular on market opening at national level, potential improvements on the network statement and the public service contract).</li> <li>• Developing a detailed harmonization plan that outlines the necessary steps and timeline for complete alignment with EU requirements.</li> <li>• Development of national laws with EU legislative acts related to the 4th EU Railway package.</li> <li>• Revising and optimizing technical specifications for the construction, operation, and maintenance of railway infrastructure to match EU codes and standards, ensuring interoperability and safety.</li> <li>• Reviewing and potentially harmonizing track access charges in anticipation of market opening and entry of a second operator.</li> <li>• Conducting an economic impact assessment to understand the financial implications, benefits and potential challenges of aligning with EU standards, especially in anticipation of market liberalization, including detailed market analysis in preparation for the entry of a second operator, understanding market dynamics, potential competition scenarios, and user preferences.</li> <li>• Assisting in development of a five-year National Program and multi-annual maintenance plan, complete with budget allocations.</li> <li>• Developing emergency response plans and conduct drills to handle railway incidents effectively.</li> <li>• Strengthening the management capacities of railway institutions through EU member states expert advice, training programs and on the job support.</li> </ul>	Ministry of Transport	1,300,000.00	Q3-Q4 2026
		Establishing a catch certification scheme and strengthening control of fisheries products in Republic of North Macedonia in line with EU acquis	<p>The overall objectis is to improve and strengthen the control system of fisheries products in line with EU acquis.</p> <p>The specific objective is to develop the system for control of fishery products and strengthen the capacities of the national authorities in view of aligning the legal framework with the Union acquis. To improve traceability and control of fisheries and aquaculture products, to engage in fight against IUU.</p>	Ministry of Agriculture, Forestry and Water Economy	1,000,000.00	Q4 2026 - Q1 2027



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<i>Information updated</i>

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<b>Eastern Partnership</b>	Moldova	Support to the National Bank of Moldova	In the light of EU accession, the institutional capacities of the National Bank of Moldova need to be strengthened, in particular to improve capacity to regulate and supervise the banking and non-banking financial sector, manage digital finance, develop cybersecurity and operational resilience capacities, develop the legal framework to transpose the Markets in Crypto Assets Regulation, support implementation related to anti-money laundering (AML) and counter-terrorist financing (CFT) regulations and align other financial sector legislation with the EU acquis.	National Bank of Moldova	1,500,000.00	Q2 2026
	Ukraine	Twinning support to the Energy Regulator	Strengthen the capacities of National Commission for State Energy and Public Utilities Regulation (NEURC) for further alignment and approximation of the national relevant legislation with EU acquis.	National Commission for State Energy and Public Utilities Regulation (NEURC)	1,500,000.00	Q2 2026
		Support to Rail Transport Reform	Institutional assistance to the Ministry for Development of Communities and Territories of Ukraine on legal and organisational issues for rail transport reform in Ukraine	Ministry for Development of Communities and Territories of Ukraine	1,500,000.00	Q2 2026



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MENA	Algeria	Promouvoir la création et le développement de microentreprises dédiées à la valorisation des produits agricoles et de l'agro-industrie	Soutenir les structures placées sous la tutelle du ministère afin de renforcer leurs capacités à promouvoir la création et le développement de microentreprises dédiées à la valorisation des produits agricoles et de l'agro-industrie.	Ministère de l'Agriculture et du Développement Rural et de la Pêche	1,000,000.00	Q2 2026
	Jordan	Supporting Transport Decarbonisation in Jordan in Sustainable Urban Mobility and Railway Sector	To support Ministry of Transport of Jordan in strengthening its capacity to design, regulate and implement sustainable rail and urban mobility systems in line with EU best practices. It focuses on rail regulatory and institutional reform, investment and PPP structuring capacity, as well as the development of Sustainable Urban Mobility Planning (SUMP) tools to improve connectivity, efficiency and decarbonisation of the transport sector.	Ministry of Transport	1,500,000.00	Q2 2026
	Lebanon	Enhance maritime safety and security	The project will support the department of Maritime transport in the implementation of IMO instruments by aligning the national regulatory framework, including alignment of national framework to SOLAS convention, including search and rescue, IMDG code, port security and single window, monitoring of vessel traffic and development of a quality management system.	Ministry of Public Works and Transport	1,500,000.00	Q4 2026
		Support to the Central Bank of Lebanon	This project aims to support the Central Bank of Lebanon in contributing to stabilizing the financial situation at national level, and strengthening the economic recovery through several key actions, in particular: enhancing financial inclusion by implementing new payment systems and advancing the digitalization of payments, improving data collection and publication of economic indicators, strengthening portfolio management and monetary policy implementation. The Central Bank will benefit from the expertise of EU Member State specialists, who will not only assist in developing these core areas but also share their experiences and best practices with senior staff members to build institutional capacity. These efforts are expected to have a direct and positive impact on Lebanon's economic stability and growth.	Central Bank of Lebanon	1,500,000.00	Q1 2027
	Morocco	Appui à la Banque Centrale du Maroc (Bank Al Maghrib) dans la promotion de l'Inclusion Financière (recirculation)	Jumelage traditionnel, a priori en gestion décentralisée. Objectif: renforcement de la réglementation de l'inclusion financière au Maroc sur la base de ou des expérience(s) européenne(s).	Banque Centrale du Maroc (Bank Al Maghrib)	1,000,000.00	Q3 2026
		Renforcement des capacités de la Présidence du Ministère Public	Type de jumelage en cours de discussion (gestion centralisée, par la Délégation)	Présidence du Ministère Public	TBC	Q3 2026
		Soutien à l'Agence Nationale du Soutien Social (ANSS)	Type de jumelage en cours de discussion (gestion centralisée, par la Délégation)	Agence Nationale du Soutien Social (ANSS)	TBC	Q4 2026
		Appui au Conseil de la Concurrence du Maroc	Type de jumelage en cours de discussion (gestion centralisée, par la Délégation)	Conseil de la Concurrence du Maroc	1,000,000.00	Q4 2026
	Palestine*	Support to the Palestinian Monetary Authority	Enabling the Palestine Monetary Authority to implement its mandate efficiently and effectively in accordance with best practices.	Palestine Monetary Authority	2,000,000.00	Q2 2026
		Support to the Ministry of Finance	Strengthening the capacities of the Ministry of Finance in selected areas of reform (to be defined).	Ministry of Finance	2,000,000.00	Q3 2026

\* This designation shall not be construed as recognition of a State of Palestine and is without prejudice to the individual positions of the Member States on this issue.



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INTPA	Bangladesh	Supporting Bangladesh Railway sector in the implementation of the Railway Electrification and Cross Boarder Transport	<p>Railway transport policy capacity building in a number of specialised fields linked to EU financing for railway infrastructure development. The action is linked to the EU global gateway strategy through its support to connectivity, environment/climate change policies (electrification), and cross-border cooperation/regional transport integration. The project comprises three main components, each producing specific results:</p> <p>Component 1 – Railway Electrification and Green Concepts. Mandatory Result 1: Expertise on electrification and sustainable railway concepts, energy efficiency and environmental best practices enhanced. Mandatory Result 2: Ability to develop national framework for electric railway strengthened.</p> <p>Component 2 – Feasibility, Design &amp; Detailed Project Proposals (DPPs). Mandatory Result 3: Capacity developed for developing new electrification projects aligned with EU standards.</p> <p>Component 3 – Implementation and Operation. Mandatory result 4: Sustainable and green procedures on efficient operations management strengthened and aligned with EU standards.</p>	Ministry of Railways and their executing agency, Bangladesh Railway	2,500,000.00	Q3 2026
	Côte d'Ivoire	Support to Strengthening and Adapting Forestry Training in Côte d'Ivoire	The project aims to enhance and adapt forestry training in Côte d'Ivoire, ensuring that education and skills development address current challenges in natural resource management. It will support the École Nationale des Eaux et Forêts (ENEF) and the Institut National Polytechnique Houphouët-Boigny (INPHB), under the coordination of the Ministry of Water and Forests.	Ministère des Eaux et Forêts	1,850,000.00	Q2 2026
		Appui au renforcement du dispositif de sécurité sanitaire des aliments en Côte d'Ivoire	Il s'agit, à travers un appui au Laboratoire National d'Appui au Développement Agricole (LANADA) et à la Direction de la Protection des Végétaux, du Contrôle et de la Qualité (DPVCQ) du Ministère de l'Agriculture, du Développement Rural et des Productions Vivrières (MINADERPV), de contribuer à l'amélioration de la sécurité sanitaire des aliments en Côte d'Ivoire en agissant sur i) le cadre légal et réglementaire, ii) l'organisation des services et la coordination des acteurs et iii) la formation.	Ministère de l'Agriculture, du Développement Rural et des Productions Vivrières	1,500,000.00	Q3 2026



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INTPA	Philippines	Strengthening Circular Economy in the Philippines	<p><i>The Green Economy Programme in the Philippines (GEPP) envisages a Twinning grant. The objective is to enhance the capacity of the EMB to promote an enabling environment and a systems-oriented, integrated approach in the implementation of circular economy in waste related policies and programmes, and related investments.</i></p> <p><i>Indicatively, the main components are:</i></p> <p><i>Component 1 – Integration of circular economy principles strengthened in projects likely to have significant environmental impacts and to raise critical waste risks;</i></p> <p><i>Component 2 – Fostering a more efficient and business-friendly environment for the implementation of strategic and high impact projects mobilising investments for sustainable development, and the integration of circular economy considerations in the process;</i></p> <p><i>Component 3 – Sustained Institutional and Technical Capacity of national and regional EMBs offices in the implementation and enforcement of EPR legislation and circular economy.</i></p>	Environment Management Bureau (EMB) of the Department of Environment and Natural Resources (DENR)	3,550,000 (TBC)	Q2 2026
	The Gambia	Assistance to the Food Quality and Safety Authority (FSQA) of The Gambia in improving its capabilities to ensure that food business operators comply with standards and regulations, thereby ensuring the availability of safe and quality food for all	To improve compliance with food safety, plant health and quality standards by strengthening institutional capacities to carry out regulatory oversight, formulation and enforcement; to enhance the official import/export control and SPS management systems through better annual inspection, sampling and monitoring planning; to improve the performance of the technical staff of the FSQA through capacity building in food safety inspections, audits and risk assessment.	Office of the Vice President / FSQA	1,000,000.00	Q3 2026
	Vietnam	Support to the Supreme People's Court of Vietnam	Improved efficiency and quality of public services within the mandates of both MOJ and related ministries, agencies; strengthened alternative dispute resolution mechanisms (mediation and arbitration), provide legal information and legal aid, especially for women, children and vulnerable groups. Enhanced access to best EUMS practices related to the Reforms in Child Justice.	Supreme People's Court of Vietnam	1,500,000.00	Q4 2026
		Support to the Supreme People's Procuracy of Vietnam	Strengthen the institutional and operational capacity of the Supreme People's Procuracy to provide efficient, transparent, and rights-based prosecutorial services in line with EU and international standards	Supreme People's Procuracy of Vietnam	1,500,000.00	Q4 2026
	Zambia	Peer-to-Peer institutional support to the Office of the Auditor General in Zambia	The project will aim to enhance the OAG's operations through strengthening its institutional capacity. This project will be the second iteration of a twinning with the OAG. It will focus on 4 of the 6 strategic objectives set in the OAG Strategic Plan 2022-2026, namely improve audit services, improve stakeholder engagements, improve operational systems and procedures, and enhancing human capital. The project duration will be a minimum of 24, maximum 36 months.	Office of the Auditor General	2,000,000.00	Q2 2026
		Support to the National Assembly's parliamentary reforms and modernisation programme	The project will aim at supporting the National Assembly of Zambia (NAZ) to implement its parliamentary reform programme. This project is a successor to a 4 years technical assistance to the NAZ aiming at strengthening its budget oversight function. The project duration will be a minimum of 24, maximum 36 months.	National Assembly of the Republic of Zambia	1,700,000.00	Q2 2026



# Open calls for proposals

Update: May 2026



Region	Beneficiary country	Twinning number	Project title	Status	Beneficiary Administration	Deadline	Budget
<b>INTPA</b>	El Salvador	SV 22 NDICI TE 01 26	Strengthening El Salvador's Digital Civil Registration System	Cfp open	National Register of Natural Persons RNP, Republic of El Salvador	8/05/2026	1,000,000.00
<b>MENA</b>	Palestine	PS 23 NDICI OT 01 26	Enhancing the quality of the education system through strengthening core components of the learning process	Cfp open	Ministry of Educaiton	10/06/2026	2,500,000.00
<b>IPA</b>	Montenegro	ME 25 IPA FI 01 26 TWL	Operational Strengthening of Montenegro's AFCOS System for the Protection of EU Financial Interests	Cfp open	Ministry of Finance - Department for protection of EU's financial interests/AFCOS	19/06/2026	250,000.00
	North Macedonia	MK 24 IPA FI 01 25 TWL R	Strengthening the capacity of EU Anti-Fraud Coordination Unit (AFCOS) for the protection of EU financial interest in the implementation of the Reform and Growth Facility for the Western Balkans in the Republic of North Macedonia	Cfp open	EU Anti-Fraud Coordination Unit (AFCOS) within Department for Public Sector Financial Inspection and Coordination for combating fraud against EU Funds, Ministry of Finance	10/07/2026	250,000.00