

Luca Moretti

WORK EXPERIENCE

EMBASSY COUNSELLOR - RESEARCH AND INNOVATION – PERMANENT REPRESENTATION OF ITALY TO THE EU – 15/06/2025 – Current – BRUXELLES, BELGIUM

1. Policy Analysis and Reporting
- Monitor and analyze EU legislative and policy developments (e.g. Framework Programmes like Horizon Europe / FP10, European Innovation Council, European Research Area).
- Produce analytical reports and briefings for the national government (ministries such as Research, Foreign Affairs, or Industry).
- Anticipate policy trends and assess their strategic impact on national stakeholders.

2. Negotiation and Representation
- Represent the Member State in **Council working parties** (e.g. Research Working Party).
- Negotiate legislative proposals, Council conclusions, and compromise texts with other Member States and the European Commission.
- Defend national priorities while contributing to EU-level consensus-building.

3. Coordination with National Stakeholders
- Act as an interface between Brussels and domestic actors (ministries, research institutions, universities, industry).
- Gather national positions and technical input to inform negotiations.
- Ensure coherence between internal policy lines and EU discussions.

4. Strategic Influence and Networking
- Engage with EU institutions (European Commission, European Parliament, Council Secretariat).
- Build alliances with like-minded Member States to shape outcomes.
- Participate in informal networks, expert groups, and stakeholder dialogues.

5. Programme and Funding Oversight
- Follow the implementation of EU funding programmes (e.g. Horizon Europe, EIC, partnerships).
- Identify opportunities and risks for national participation.
- Support strategic positioning in areas like innovation ecosystems, critical technologies, or research infrastructures.

HEAD OF CNR-EU LIAISON OFFICE – CNR NATIONAL RESEARCH COUNCIL OF ITALY – 01/02/2016 – 13/06/2025

main activities and responsibilities:

■ a) institutional relations of the CNR with the European institutions;
■ b) relations with European and national stakeholder whose objective is the promotion of European research;
■ c) collaboration with the Permanent Representation of Italy to the EU and with the Italian Embassy in Brussels;
■ d) support to the scientific network of the CNR for participation in EU programmes, also through training and information activities;
■ e) support for the participation and to the management of EU-funded projects;
■ f) communication and identification of opportunities for the scientific network and tenders on EU programs of interest to the institution.

COUNSELLOR RESEARCH AND INNOVATION AT THE PERMANENT REPRESENTATION OF ITALY TO THE EU – ITALIAN EMBASSY TO THE EU - MINISTRY OF FOREIGN AFFAIRS – 16/09/2010 – 31/01/2016

Negotiated Italian positions within the Council of the European Union in the field of research and innovation.
Engaged with other Member States to build common positions on EU research and innovation policies.
Coordinated with the Cabinet of the Minister of Research to develop and align national positions on EU dossiers.
Organised bilateral meetings between the Minister and European counterparts.

Assisted the Ambassador and Deputy Permanent Representative in COREPER activities.
Prepared briefings and dossiers for the Permanent Representation on research, space, and innovation issues.
Collaborated with the services of the Ministry of Education, University and Research to support the finalisation of EU dossiers under negotiation.
Contributed to the organisation and coordination of preparatory work for meetings of the Council of Research Ministers.
Drafted analytical notes on Council agendas and produced reports on the outcomes of meetings.
Participated in bilateral meetings with the European Commission to define national positions on sector-specific issues.
Maintained regular contacts with officials of the European Commission and the Council Secretariat to support the finalisation of legislative acts.
Coordinated joint actions with the Permanent Representation to advance specific national initiatives.
Maintained close coordination with national research stakeholders based in Brussels to consolidate common positions for submission to the Ministry.
Engaged with international research networks (e.g. IGLO) to identify shared positions on strategic and thematic priorities.
Analysed data on national participation in the Seventh Framework Programme and produced evaluation reports.
Participated in meetings of the Horizon 2020 Programme Committee.
Participated in meetings of the Strategic Committee for Research and Innovation (ERAC).
Delivered presentations at seminars and policy events on research and innovation in Brussels and in Italy.
Monitored and analysed national participation in EU research and innovation programmes, providing data and insights to stakeholders.
Chaired the Council Research Working Party during the Italian Presidency of the Council of the European Union.
Covered the Council Working Party on Space from 2010 to 2012, contributing to the development of EU space policy discussions.
Contributed to defining the research and innovation agenda of the Italian Presidency of the Council of the EU, liaising with the Council Secretariat, the European Commission, and relevant ministries.
Supported the mobilisation of European Commission funding for events organised during the Italian Presidency.

HEAD OF BRUXELLES OFFICE – CNR NATIONAL RESEARCH COUNCIL OF ITALY – 04/2010 – 15/09/2010

Describe your tasks and responsibilities.

SENIOR POLICY OFFICER – CNR NATIONAL RESEARCH COUNCIL OF ITALY – 01/06/2005 – 04/04/2010

Detached from the CNR-International Activities Department to the CNR-EU liaison office in Bruxelles, to carry out more directly research policy activities in the interest of CNR scientific network, and all the matters related to the management of Framework Programmes projects.
Since April 2008 he has been appointed as CNR LEAR (Legal Entity Appointed representative) to deal with the EC about the CNR's contractual issues.
CNR delegate to the consultation on "Science in Society" - FP7 - Capacities
Reporting to CNR Presidency about the relevant EU research policies
Member of IGLO (Informal Group of liaison offices) – member of working group on FP7 Implementation and working group for the reserchers mobility schemes and policies
Expert of researchers Mobility legal aspects.
CNR expert of Marie Curie funding schemes
Member of EC "Quality" WG – DG Research FP7 People Programme
Trainer in the National project F.I.O.R.I. (funded by ESF), addressed to the "Objective 1" Italian Regions and aimed at strengthening the skills of university administrative staff for the support and assistance to
research activitiesDescribe your tasks and responsibilities.

PROJECT OFFICER INTERNATIONAL ACTIVITIES DEPARTMENT – CNR - NATIONAL RESEARCH COUNCIL OF ITALY

Project Officer
Officer in charge of the FP projects/contracts management, administrative and legal aspects of the EC contracts (Consortia Agreements), training of researchers on the Framework Programme issues, projects kick off meeting and dealing with EC officers.
CNR expert of Marie Curie funding schemes
CNR responsible of the EC funded project (VI FP - DG Research) ERAMIT" (MOBICT- 2004-510973) aimed at strengthening the
information and assistance services in the field of researchers' mobility and facilitating policies and procedures concerning the recruitment of researchers and the entry conditions for Third countries nationals
coming to Italy to carry out research activities (Council Directive 2005/71/EC)..

Describe your tasks and responsibilities.

EDUCATION AND TRAINING

Roma, Italy
MASTER DEGREE IN SOCIAL SCIENCE – POLITICAL AND INSTITUTIONAL DOMAINS AND A DEGREE IN POLITICAL SCIENCE Unversità di Roma la Sapienza

Address 00163, Roma, Italy

LANGUAGE SKILLS

Mother tongue(s): **ITALIAN**

Other language(s):

	UNDERSTANDING		SPEAKING		WRITING
	Listening	Reading	Spoken production	Spoken interaction	
ENGLISH	C1	C1	C2	C2	C1
FRENCH	C1	B2	C1	C1	B1
SPANISH	B1	B1	B1	A2	A1

Levels: A1 and A2: Basic user; B1 and B2: Independent user; C1 and C2: Proficient user

SKILLS

Microsoft Excel | Google Drive | Social Media | Outlook | Microsoft Powerpoint | Good listener and communicator | Organizational and planning skills | Team-work oriented | Motivated | Analytical skills | Decision-making | Written and Verbal skills | Reliability | perform political negotiation | policy analysis | EU process understanding | diplomatic skills

PUBLICATIONS

Main publication / articles on the relevant subject

"Europe reforms its research evaluation and management" – Nature – P.F. Moretti, L.Moretti, M. Guerrini –- 602578 - 2022
·MISSION EUROPE 2030 - Position Paper on mission oriented approach - Descrizione: Rapporto di posizionamento CNR. - 2020
La ricerca scientifica in Italia per una società sostenibile e sicura. Economia, salute, ambiente, cyberspazio, sicurezza, alimentazione - Libro bianco per la ricerca Edito dal Gruppo 2003 - ISBN 9788887626933 - Marzo 2019
Scienziati in affanno? Ricerca e Innovazione Responsabili (RRI) in teoria e nelle pratiche – ISBN 978 888080 250 – 1 - 2018 Verso il 9° Programma Quadro di Ricerca e Innovazione - Descrizione: Rapporto contenente anticipazioni strategiche sulle politiche UE di Ricerca - 2018
CNR Recommendations on EC Proposal for a Horizon Europe Programme
HORIZON 2020 MID-TERM REVIEW – Descrizione: Analisi e posizionamento del CNR. sulla valutazione intermedia di Horizon 2020 – 2017
Una panoramica sulla partecipazione italiana ad Horizon 2020 – Una fotografia di metà percorso - ISBN 9788890891977 - 2017
60 anni di Europa e 10 anni di ERC: La ricerca a supporto dei processi di unificazione dell'Unione Europea – Verso un'effettiva diplomazia scientifica – 2017
RENEW-ESSENCE 2030 - Descrizione: Posizionamento ufficiale CNR. e possibile disegno del futuro programma quadro alla ricerca FP9 – 2017
Performance Italiana nel VII Programma Quadro di Ricerca e Innovazione - Descrizione: Analisi della performance italiana nel VII Programma Quadro di Ricerca e Sviluppo - 2010
Joint Programming - Descrizione: Rapporto sulle iniziative di programmazione congiunta della Commissione Europa come iniziativa strutturante dello Spazio Europeo della Ricerca – 2009
La Human resources strategy della CE per i ricercatori - Charter & Code: un approccio integrato su tre assi – 2009
Ingresso e mobilità dei ricercatori provenienti da paesi Terzi: la Direttiva 2005/71 CE - Direttiva 2005/71 C e suo impatto sulla normativa nazionale e di Ente - 2006
Valutazioni e considerazioni sulla Proposta della Commissione per le Regole di Partecipazione relative al 7PQ - (2007-2013) Descrizione: Rapporto CNR-CRUI – 2006

Partecipazione italiana al 6° programma quadro ed indicazioni di massima sulle priorità italiane per il 7° programma quadro - Descrizione Rapporto tecnico analitico sulla performance generale italiana nel VI PQ e nello specifico nelle singole aree tematiche. Vengono inoltre fornite alcune anticipazioni e suggerimenti per il VII Programma Quadro -2006
Il Sesto Programma Quadro di ricerca dell'Unione Europea - dati sulla partecipazione del Consiglio Nazionale delle Ricerche - Descrizione: Rapporto tecnico consuntivo sulla partecipazione italiana e del CNR. al VI PQ – 2006
Le politiche europee per la ricerca Descrizione: Rapporto completo sulle politiche e gli strumenti UE a supporto della Ricerca - - 2005

NETWORKS AND MEMBERSHIPS

Rome - Bruxelles

Most relevant membership

National representative in the Strategic Program Committee of the EU research and innovation program - Horizon 2020
National expert in the EIC Program Committee of the EU research and innovation program - Horizon Europe
National Representative in the Steering Board of ERAC (European Research Area Committee)
Delegate of the President of the CNR in Science Europe
CNR Representative in the Italian Initiative Group lobby
CNR Representative in IGLO - Informal Group of Research Liaison Offices - Board of international research offices in Brussels
CNR representative APRE - Agency for the Promotion of European Research board of Directors
Member of the Scientific Commission of the "Laghi" Research and Study Center - Milan
Managing Director of European Food Forum of the European Parliament

Bruxelles 13/07/2026

Firmato: Luca Moretti - Consigliere Ricerca e Innovazione